

1st Quarter FY2018 Financial Results

May 10, 2018 Vision Inc. (1st Section of the Tokyo Stock Exchange, code: 9416)



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- Business Summary



1Q FY2018 Overview of Financial Results



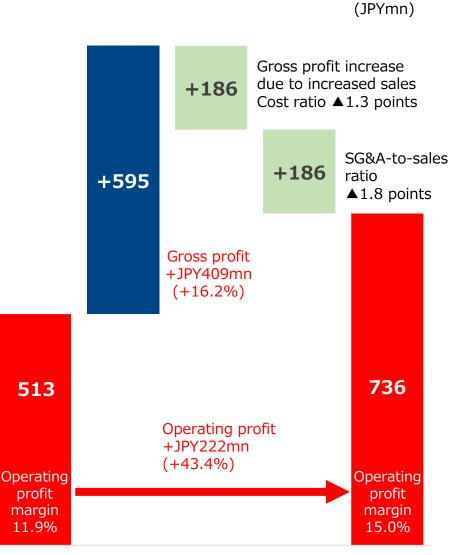
Updated record highs for both sales and each profit.

(JPYmn, %)

	FY2018/1Q	Actual result	Increase or	Increase or decrease	
Account title	Amount	Composition ratio	Amount	Increase or decrease ratio	
Sales	4,922	100.0	+595	+13.8	
FY2017/1Q Actual result	4,326	100.0	+838	+24.1	
Gross profit	2,930	59.5	+409	+16.2	
FY2017/1Q Actual result	2,521	58.3	+519	+25.9	
Operating profit	736	15.0	+222	+43.4	
FY2017/1Q Actual result	513	11.9	+200	+64.0	
Recurring profit	745	15.1	+241	+47.8	
FY2017/1Q Actual result	504	11.7	+179	+55.1	
Net income attributable to parent company shareholders	514	10.4	+172	+50.4	
FY2017/1Q Actual result	341	7.9	+129	+61.0	

Operating Profit Increase Factor





FY2017/1Q Increase sales Increase cost Increase SG&A FY2018/1Q expenses

Operating profit margin 15.0% (+3.1% points YoY)

- Sales are strong.
- "GLOBAL WiFi" Business :

The effects of cost reduction measures and productivity improvement measures continue to contribute to performance.

- Reduce data-line procurement cost
- Utilize CLOUD WiFi
 - Improve data usage efficiency
 - Reduce shipping process
- Restrain labor costs rise
 - Utilize AI for inquiries
 - Add automatic pick-up locker "Smart Pick-up" etc.
- Information and Communications Service Business :

Improve profitability due to making more profitable services main and up/cross selling strategy.



(JPNmn, %)

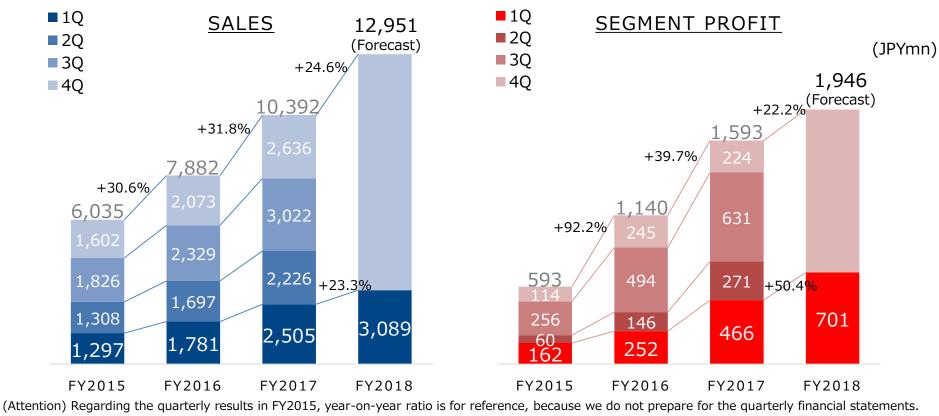
		FY2018/1Q Actual result	FY2017/1Q Actual result	Increase or decreas	
		Amount	Amount	Amount	Increase or decrease ratio
	"GLOBAL WiFi"	3,089	2,505	+583	+23.3
	Information and Communications Service	1,818	1,810	+8	+0.4
Sales	Subtotal	4,907	4,316	+591	+13.7
	Others	14	10	+4	+42.5
	Adjustment amount	_	—	—	_
	Total (Cons.)	4,922	4,326	+595	+13.8
	"GLOBAL WiFi"	701	466	+235	+50.4
	Profit margin	22.7	18.6	+4.1	_
	Information and Communications Service	296	282	+14	+5.0
Segment	Profit margin	16.3	15.6	+0.7	_
profit	Subtotal	997	748	+249	+33.3
	Others	△28	△23	∆4	△20.5
	Adjustment amount	△232	△211	△21	△10.1
	Total (Cons.)	736	513	+222	+43.4

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"GLOBAL WiFi" Business Transition of Performance

Busy season. Capture student trip (graduation trip) and foreign travelers visiting Japan to see cherry blossoms.

- The rental number for both new and repeat use increases steadily.
- Improve profitability by continuously improving cost efficiency and operation cost measures.
 - Utilize CLOUD WiFi (increase shipment ratio), reduce data-line usage purchase unit price by volume discount.
 - Measures for inquiries utilizing AI (call center cost control), automation of operation, simplification, labor saving.





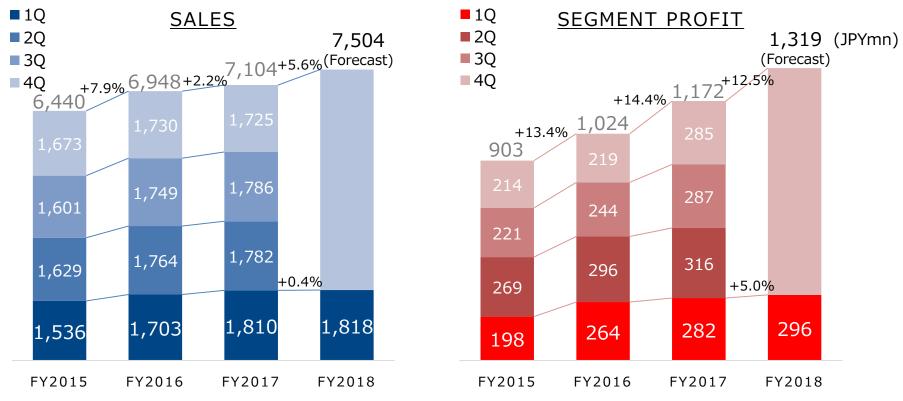
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Information and Communications Service Business Transition of Performance



Achieve to increase sales and profits while improving productivity. Secure stable profit.

- Continue to perform well due to acquiring our main targets (newly established companies, venture companies).
- Accumulate continuous dealings by CRM.
 - Improve profitability by up/cross-sell strategy.
 - Electric power service "Haruene Denki" subscription agency (cross selling) is strong.



(Attention) Regarding the quarterly results in FY2015, year-on-year ratio is for reference, because we do not prepare for the quarterly financial statements.



				(JPYmn, %)
	FY2018/1Q	FY2017	Compared to the previous consolidated fiscal year end	
	Amount	Amount	Increase or decrease	Increase or decrease ratio
Assets				
Current assets	9,072	8,995	+76	+0.9
Cash and deposit	6,250	6,256	riangle 6	△0.1
Fixed assets	2,825	2,488	+336	+13.5
Tangible fixed assets	1,083	859	+224	+26.2
Intangible fixed assets	639	590	+48	+8.2
Investments and other assets	1,101	1,038	+63	+6.1
[Total assets]	11,897	11,483	+413	+3.6
Liabilities				
Current liabilities	2,924	2,895	+29	+1.0
Fixed liabilities	1	2	riangle 0	∆35.7
[Total liabilities]	2,925	2,897	+28	+1.0
Net assets				
[Total net assets]	8,971	8,586	+385	+4.5
Equity ratio	75.2	74.6	+0.6	_



FY2018 Outlook of Financial Results



Sales: +17.3% YoY, and Operating profit: +25.9% YoY.

(JPNmn, %)

	FY2018	Forecast	Increase or	Increase or decrease		
Account title	Amount	Composition ratio	Amount	Increase or decrease ratio		
Sales	20,599	100.0	+3,044	+17.3		
FY2017 Actual result	17,554	100.0	+2,711	+18.3		
Gross profit	12,103	58.8	+1,942	+19.1		
FY2017 Actual result	10,160	57.9	+1,538	+17.8		
Operating profit	2,252	10.9	+463	+25.9		
FY2017 Actual result	1,788	10.2	+498	+38.6		
Recurring profit	2,254	10.9	+459	+25.6		
FY2017 Actual result	1,795	10.2	+496	+38.3		
Net income attributable to parent company shareholders	1,520	7.4	+311	+25.8		
FY2017 Actual result	1,208	6.9	+394	+48.5		

Outlook for the Full Year (Quarterly Transition)



						(JPYmn, %)
		1 Q	2 Q	3 Q	4 Q	FY
	Sales	2,836	2,940	3,429	3,277	12,485
	Composition ratio (vs. FY)	22.7	23.6	27.5	26.3	_
FY2015	Operating profit	202	169	304	128	804
	Composition ratio (vs. FY)	25.1	21.1	37.8	16.0	_
	Operating profit margin	7.1	5.8	8.9	3.9	6.4%
	Sales	3,487	3,465	4,083	3,807	14,843
	Composition ratio (vs. FY)	23.5	23.3	27.5	25.7	_
FY2016	Operating profit	313	245	517	214	1,290
	Composition ratio (vs. FY)	24.3	19.0	40.1	16.6	_
	Operating profit margin	9.0%	7.1	12.7	5.6	8.7%
	Sales	4,326	4,024	4,827	4,377	17,554
	Composition ratio (vs. FY)	24.6	22.9	27.5	24.9	_
FY2017	Operating profit	513	336	688	249	1,788
	Composition ratio (vs. FY)	28.7	18.8	38.5	13.9	_
	Operating profit margin	11.9	8.4	14.3	5.7	10.2
FY2018 1Q··· Actual result 2Q-4Q··· Forecast	Sales	4,922	4,839	10,8	37	20,599
	Composition ratio (vs. FY)	23.9	23.5	5	2.6	_
	Operating profit	736	253	1,2	63	2,252
	Composition ratio (vs. FY)	32.7	11.2	5	6.1	_
	Operating profit margin	15.0	5.2	1:	1.7	10.9

(Attention) Regarding the quarterly results in FY2015, year-on-year ratio is for reference, because we do not prepare for the quarterly financial statements. The figures for FY2018/2Q are figures minus 1Q actual results from the first half forecast. 12

Segment Forecast



- "GLOBAL WiFi" Business : Sales +24.6%, and Segment profit +22.2%.
- Information and Communications Service Business : Sales +5.6%, and Segment profit +12.5%.

(JPNmn, %)

		FY2018 FY2017 Forecast Actual result		Increase	or decrease
		Amount	Amount	Amount	Increase or decrease ratio
	"GLOBAL WiFi"	12,951	10,392	+2,559	+24.6
	Information and Communications Service	7,504	7,104	+400	+5.6
Sales	Subtotal	20,456	17,496	+2,959	+16.9
	Others	142	58	+84	+144.9
	Adjustment amount	_	_	_	_
	Total (Cons.)	20,599	17,554	+3,044	+17.3
	"GLOBAL WiFi"	1,946	1,593	+353	+22.2
Segment profit	Information and Communications Service	1,319	1,172	+147	+12.5
	Subtotal	3,266	2,765	+500	+18.1
	Others	△11	△102	+91	+89.1
	Adjustment amount	∆1,002	∆874	△127	∆14.6
	Total (Cons.)	2,252	1,788	+463	+25.9



Progress made in FY2018

FY2018 Priority Policy (Progress in 1Q)



- Promote efforts to realize this year's slogan "Challenge to evolution \sim Chapter 2 \sim ".
 - Differentiate by expanding business and monetizing peripheral business.
 - Realize to lead the industry overwhelmingly (productivity, market share, profit).

Expansion (Further develop the market)

O"GLOBAL WiFi" Business

•Build a system for handling online orders just before departure

•Acquire customers on departure day that we have missed so far = Net increase

•Promote corporate users introducing "Global WiFi for Biz" •Solutions for travel agencies and related operators

- Integrate into travel products by utilizing CLOUD WiFi (offer wholesale + media functions)
- Services for foreign travelers visiting Japan are strong

 OInformation and Communications Service Business
 Expand inflow channels, "BIMAKE" website (Vision Business Market) etc.

Utilization (Utilize customer foundation)

OTravel Related Service Platform

- $\boldsymbol{\cdot}$ Increase sales in media for foreign travelers visiting Japan
 - Evaluated the features (direct delivery, attributebased measures etc.), increase companies that advertisement is issued, and continued customers

• Pick-up reservation and service (scheduled for this autumn)

OInformation and Communications Service Business •Launch high-demand services

•Expand electric power service "Haruene Denki" subscription agency

•Launch of in-house developed services is good (workflow system, SFA etc.)

Stability (Improve profitability)

O"GLOBAL WiFi" Business

Measures to improve sales efficiency

•Priority efforts on stable base ... Repeat users, corporate users •Reduce cost / SG&A expenses

•CLOUD WiFi introduction ratio … Approx. 67% of total shipment

= Improve data-line usage efficiency, and shipping operation efficiency

OWhole Company

•By introducing RPA, promote routine work labor saving etc.

Utilizing CLOUD WiFi (Improve Profitability)

- A Wi-Fi router equipped with next-generation communication technology that manages • SIM on the cloud.
- Labor saving of shipping operation (= Shipment related cost down). ٠
 - Increase to approx. 67% of shipping Wi-Fi routers (As of December 2017 : approx. 50%).

グローバルWiFi for Biz

- Develop "GLOBAL WiFi for Biz" for corporate customers.
 - Keep it at the customer's place \Rightarrow
 - Domestic (Japan) internet connection available.
 - Plan to offer for individuals as well.
- Solutions for travel agencies and related operators • integrated into travel products.





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Connect to a network in Korea

CLOUD

Pick-up Reservation and Service (Travel Related Service Platform Expansion)



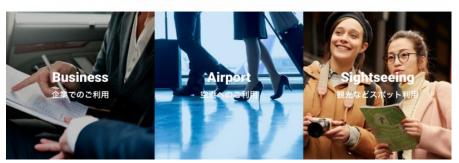




ProDriversの特徴

海外からのゲストやエグゼクティブの空港送迎、 企業訪問などのあらゆるビジネスシーンでご利用 いただける送迎予約および送迎サービスです。 ワンランク上の快適な空間でProDriversがビジネス サポートいたします。

ProDriversの送迎予約および送迎サービスについて



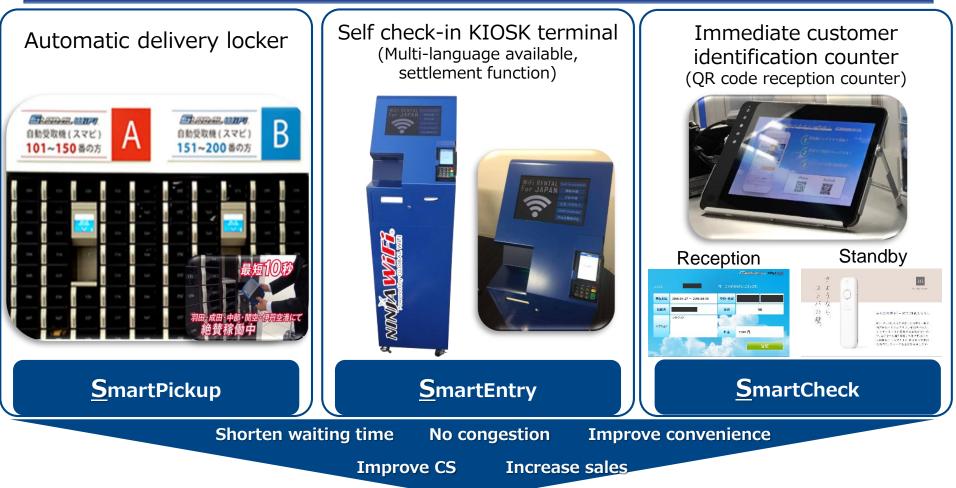
Utilization (Utilize customer foundation)

- By utilizing the customer foundation of "GLOBAL WiFi" Business (overseas travelers including foreign travelers visiting Japan), a part of the concept of "Travel Related Service Platform" that offers useful information and services to solve problems during overseas travel.
- Target customers of Information and Communications Service Business and new customers, too.
- Domestic :
 - Developed by our group company.
 - Start from Tokyo.
 - Plan to develop in major cities including partner development.
- Overseas :
 - Utilize "SmartRyde" by DLGB Inc., a capital and business alliance partner.
 - Scheduled to start this autumn.

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Smart Strategy

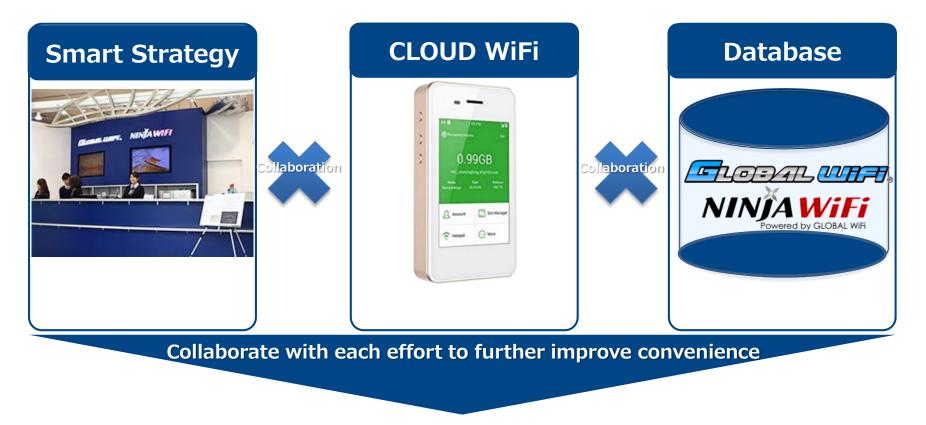




Evolve to more convenient, comfortable, relieved counters that meet each customer's needs, responding to the increase in the number of rental (delivery) and optional services (compensation service, accessory etc.), for Japanese traveling overseas and foreign travelers visiting Japan.

Online Order System just before Departure (Smart Strategy × CLOUD WiFi × Database)





Acquire customers on departure day that we have missed so far ⇒ Increase number of users %Respond to WEB application in front of the airport counter instantly in collaboration with the database. Information and Communications Service Business



Enhance distribution channel / Enhance products, services, and business models

「BIMAKE (Vision Business Market) 」

https://vision-bizmarket.com/

- "Comprehensive support website for companies" that fully supports all companies' business.
- For startup, small and medium-sized, and venture companies. Also attract customers who are preparing to establish company.
- Offer our services and tie-up partner's products with useful information.



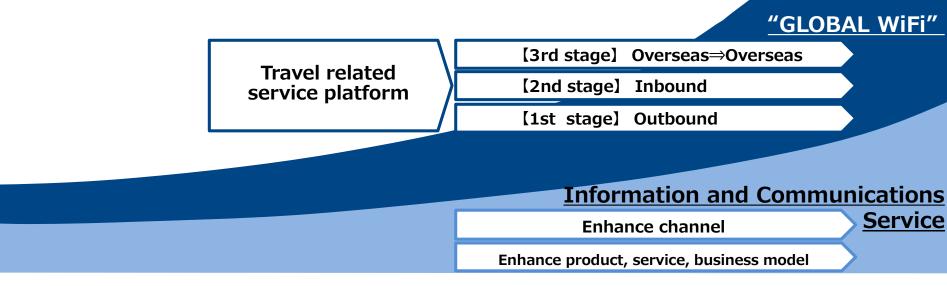


Growth Strategy



Steadily promote the growth strategies.

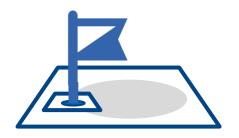
- "GLOBAL WiFi" Business
 Customer Foundation
 - Expansion (Market development = Growth at each stage, global expansion)
 - Stability (Improve profitability)
 - Utilization (Business development = Travel related service platform)
- Information and Communications Service Business
 - Enhance channel.
 - Enhance products, services, and business models.



Our Core Strategies



Niche & Focus strategy



- Discover the challenges born in the niches of the evolution in information and communications, and develop new markets.
- Focus management resources on carefully selected targets, and refine our services.
 - ✓ Overseas travelers
 - ✓ Startup companies

Price & Quality leadership strategy

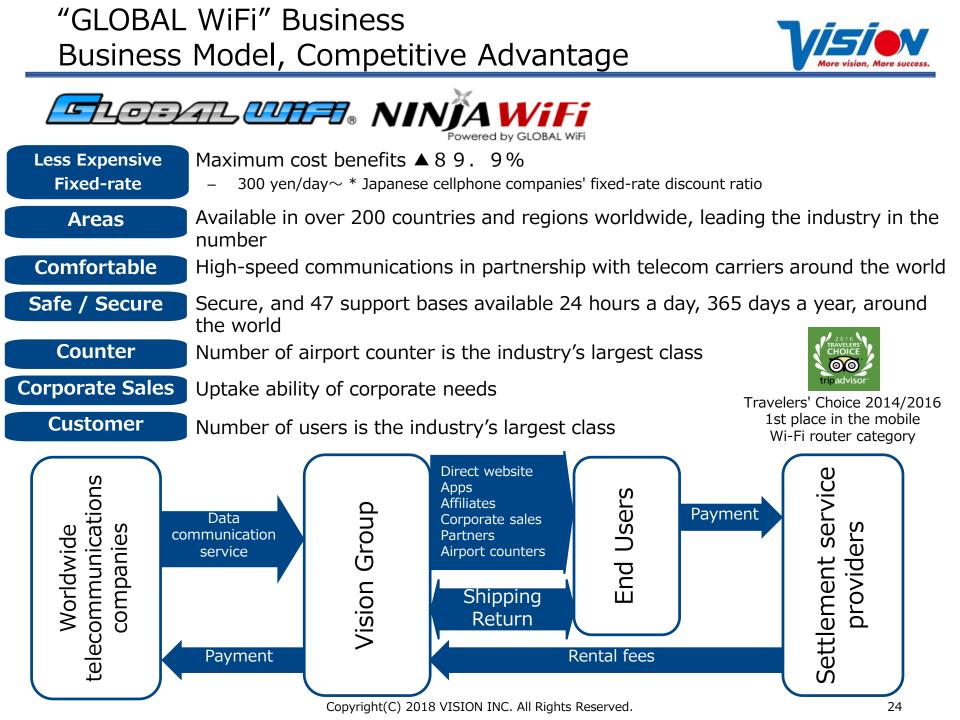


- Production efficiency is thoroughly pursued.
- Realized by improving organizational structure and business speed.
- While maintaining high quality of service, demonstrate price competitiveness surpassing competitors.
- ✓ Productivity, price advantage
- ✓ Service quality evaluation

Up/Cross selling strategy



- Pick up new needs for information and communications services and continuously offer services at reasonable prices at the right time.
- Build a long-term relationship with customers.
 - ✓ Original CRM
 - ✓ Stock business



Compare How to Connect the Internet Abroad

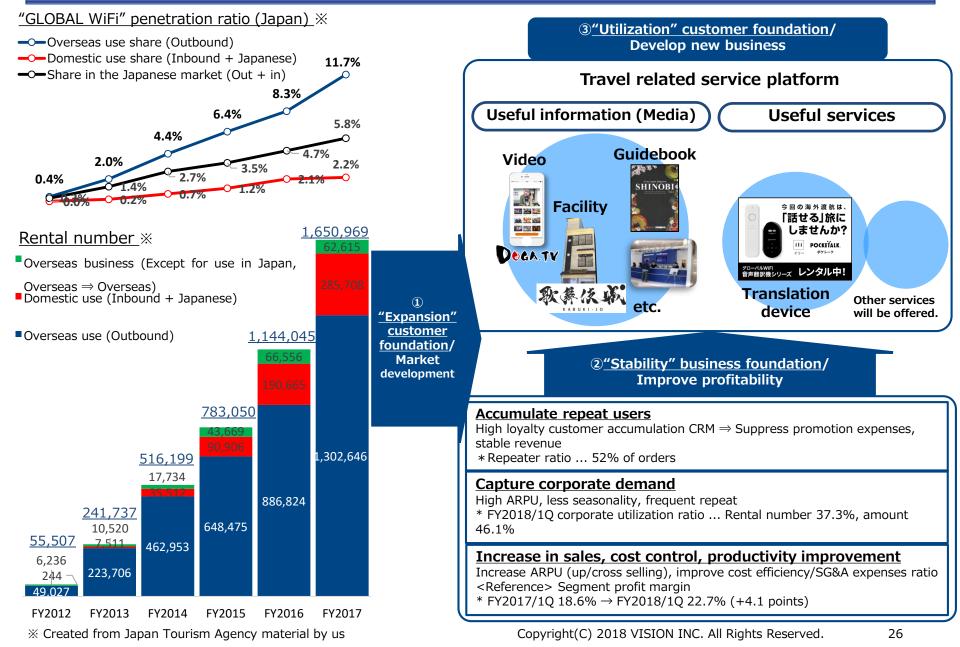


- "Global WiFi" "NINJA WiFi" is the best way due to safe, secure, comfortable, and less expensive.
- Benefits not only for travelers but also for business use.
- The convenience of renting Wi-Fi router for trip has been recognized even in areas other than Japan, mainly in Asia. * Created by our research and standard

How to Connect	Price	Area	Speed	Management	Security		
<u>Elopaluit</u> .	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc		
Powered by GLOBAL WIFI	Based on the best quality network in each local area. Low price, secure, safe, available to connect anywhere. Easy to set-up, easy to manage.						
Roaming	×	\bigtriangleup	\bigtriangleup	\bigcirc	\bigcirc		
	Problem with price. (From JPY1,980 to JPY2,980/day. Maybe charged even more.)						
Prepaid SIM	\bigtriangleup	\bigtriangleup	\bigcirc	×	\bigcirc		
	Need to know how to manage. (Set-up, activation, recharge, etc.)						
Wi-Fi Spot (Hotel, Café, etc.)	\bigcirc	×	\bigtriangleup	\bigcirc	×		
	Problem with security (hacking), coverage (not available when moving).						

"GLOBAL WiFi" Business Growth Story







Use existing customer foundation and offer useful information/service to solve problems during overseas travel.



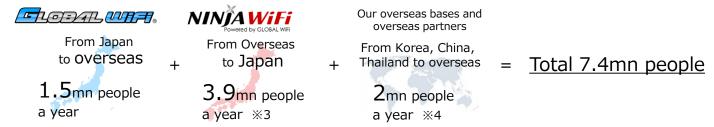


• Travel advertising media

Advertising media using contact points for users of "Global WiFi", "NINJA WiFi", and other affiliated services of our overseas partners.

- Reachable "directly" to significant overseas travelers

 - Total 7.4mn people a year. *2



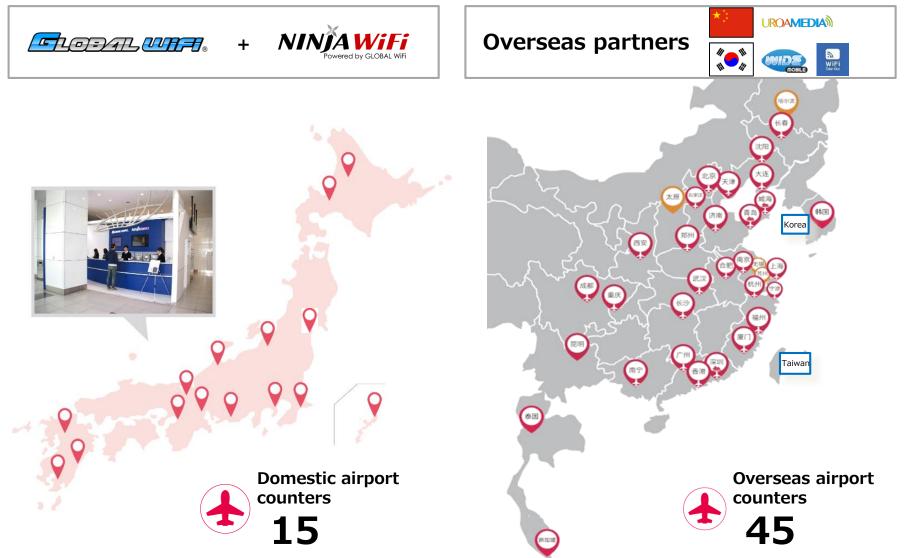
- Possible to approach according to travelers' behavior scene
 - Provide various media for each contact point.
 - According to attributes, make optimal communication at each scene before travel/during travel/after travel.



- Not correspond to visitors to some countries and regions.(We select the countries and regions where we expect advertisement effect.)
- **2As of FY2017**3Incl. our overseas bases and overseas partners**4Destination : Excl. Japan
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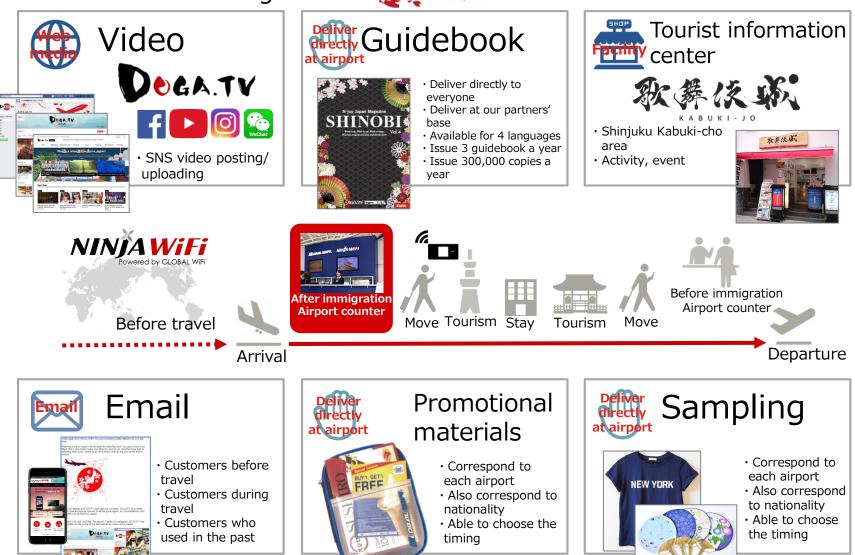
• Airport counter



Travel Related Service Platform (Media)







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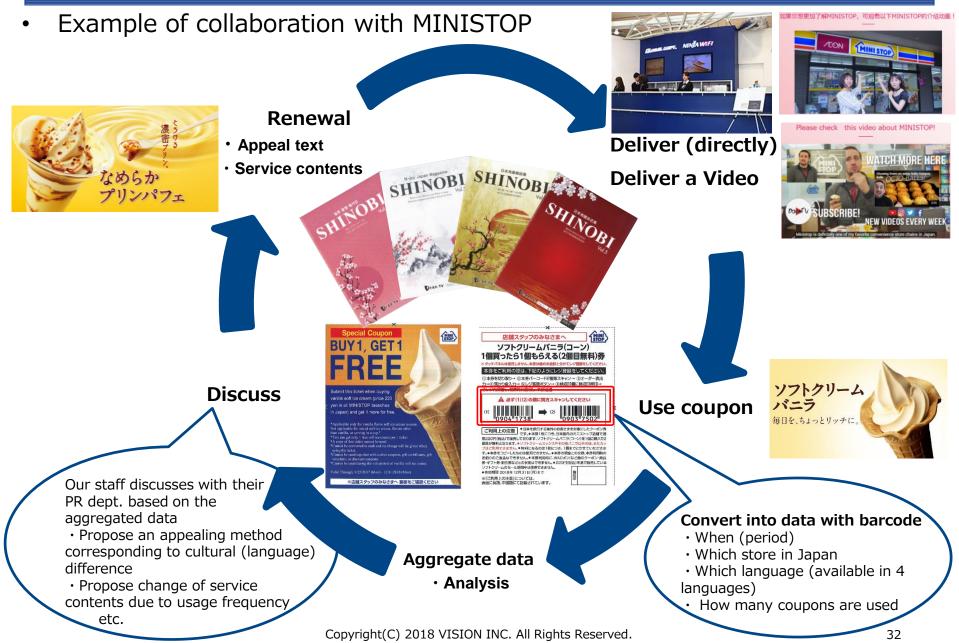






Travel Related Service Platform (Media)





Travel Related Service Platform (Useful Service)



- Rental service of wearable translation device
 - Suggest usage scenes for overseas travelers and foreign travelers visiting Japan
 - Have multilingual support, eliminate opportunity losses, and provide satisfaction.
 - "Communication with staffs of facilities etc. during the stay" Trouble… 32.9% *
 - Offer for online and offline. (Available in 63 languages)
 - Resolve language anxiety by choosing the device according to needs and scene.





* Japan Tourism Agency "Questionnaire on Improvement of Accepting Environment in Japan by Foreign Travelers Visiting Japan" (February 2017)

Information and Communications Service Business (Competitive Advantage)

More vision, More success.









Startup Companies

Have new dealings with one company in six to seven companies that are newly established within the year

National corporate registration number ... 118,811 (2017)
 Source : Ministry of Justice

WEB Strategy

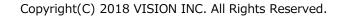
Ability to attract customers due to our own WEB marketing (media strategy)

Customer Loyalty CRM strategy, our own know-how

- Maximization of continued revenue = Stock business
- Up/Cross Selling which is high productivity

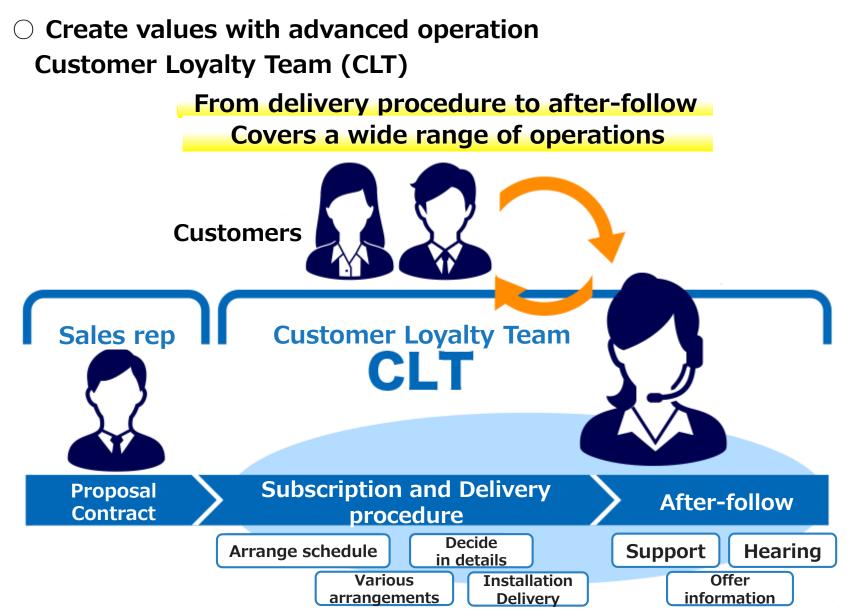


*Total number of companies established within 6 months (including sole proprietors), starting business with us (our research)



Information and Communications Service Business Growth Strategy (Customer Service)

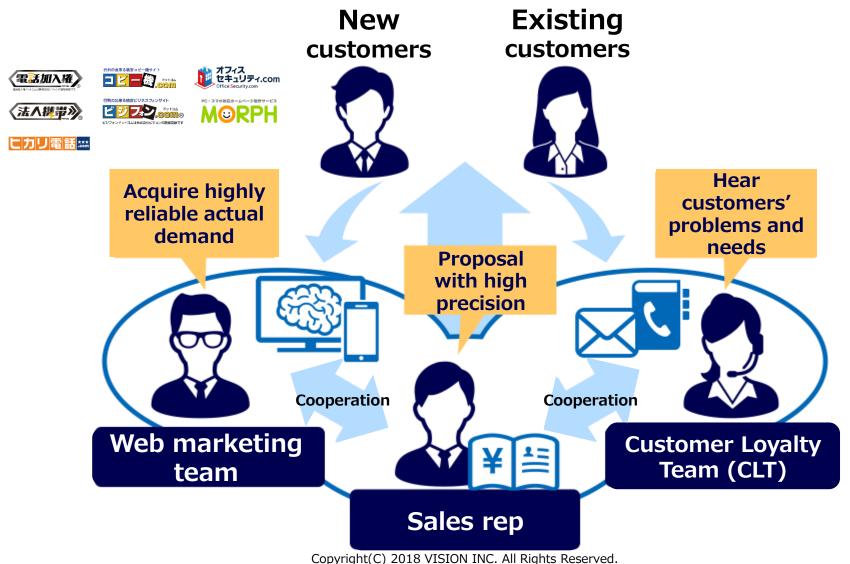




Information and Communications Service Business Growth Strategy (Marketing)



 Web marketing × Sales rep × CLT Trinity "high efficiency" marketing



Information and Communications Service Business Growth Strategy (Escalation)



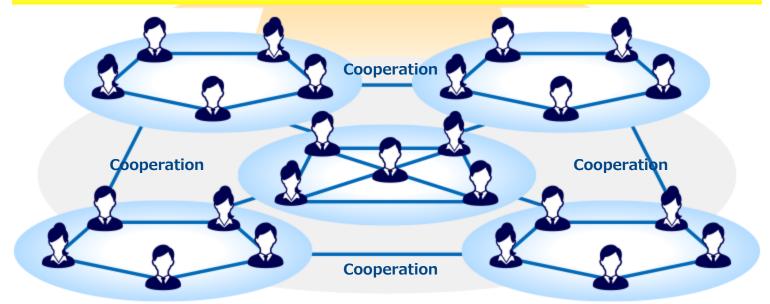
• Organization culture that creates continuous evolution

High productivity created by cooperation between divisions (escalation)



Improve productivity due to flat and open culture,

promoting cooperation between divisions "escalation system"

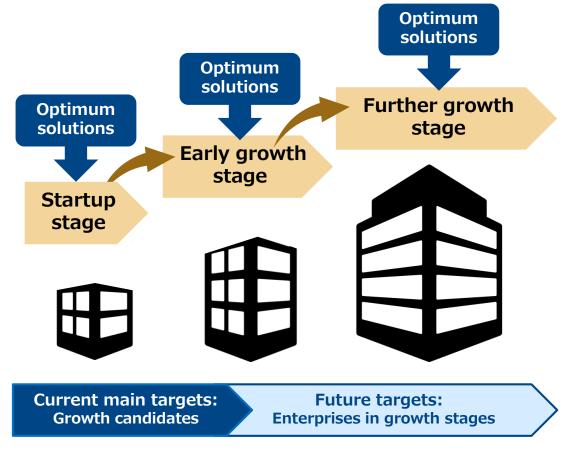


Information and Communications Service Business Growth Strategy (Business Model)



Continuous stock model

- Keeping closer to the growth of client companies, offer optimum solutions according to the growth stage.
- Structure that profits are accumulated by our original know-how CRM (customer relations/continuous dealings).



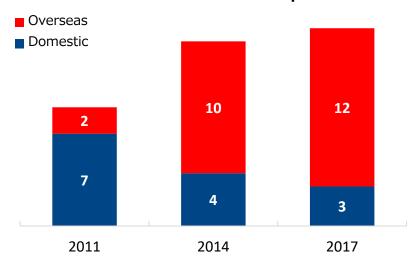


APPENDIX

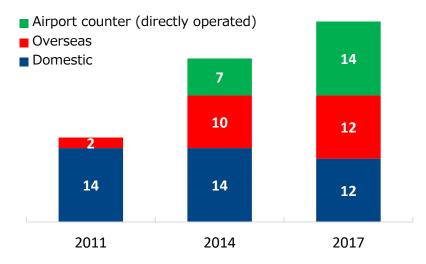
Group Structure

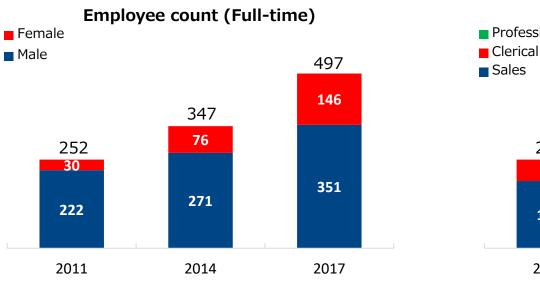


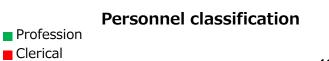
Number of affiliated companies

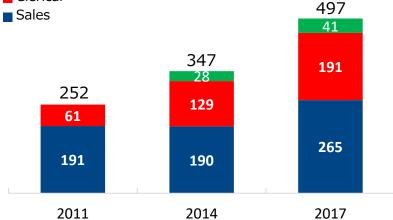


Number of operation bases



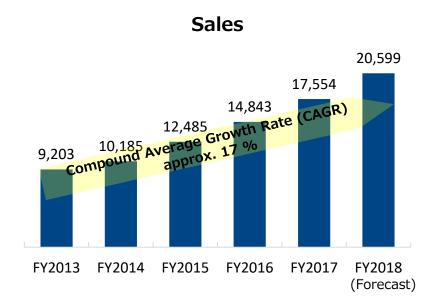




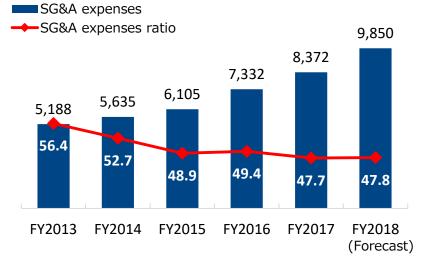


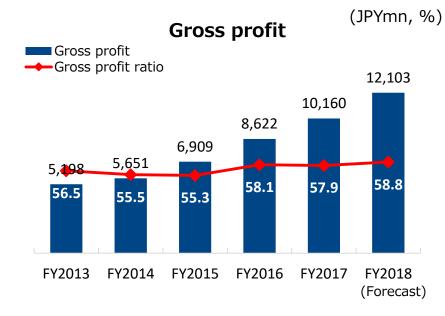
Performance Data



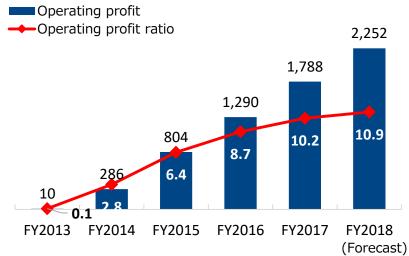


SG&A expenses







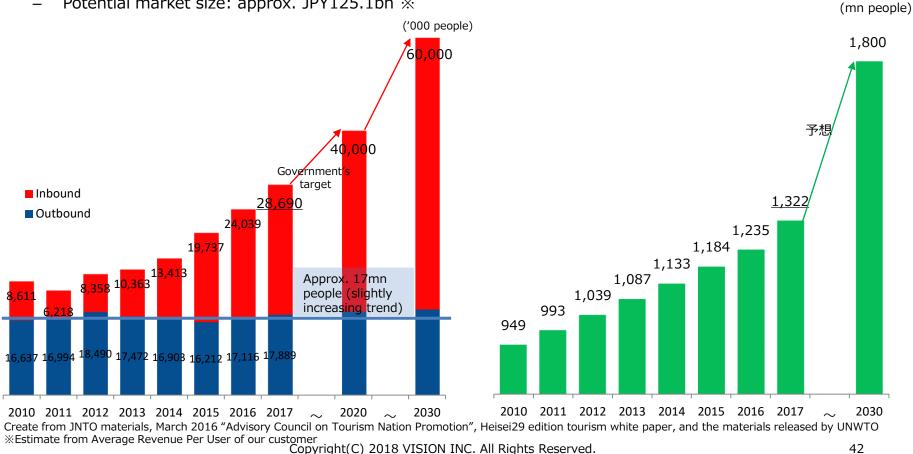


"GLOBAL WiFi" Business Market Size



- Inbound (Overseas travelers to Japan) :
 - Over 28.69mn people for a year. * FY2017 actual result
 - Potential market size: approx. JPY200.8bn 💥
 - Government's target: 40mn people in 2020
- Outbound (Japan \rightarrow Overseas) :
 - Remained at around 17mn people.
 - Potential market size: approx. JPY125.1bn ※

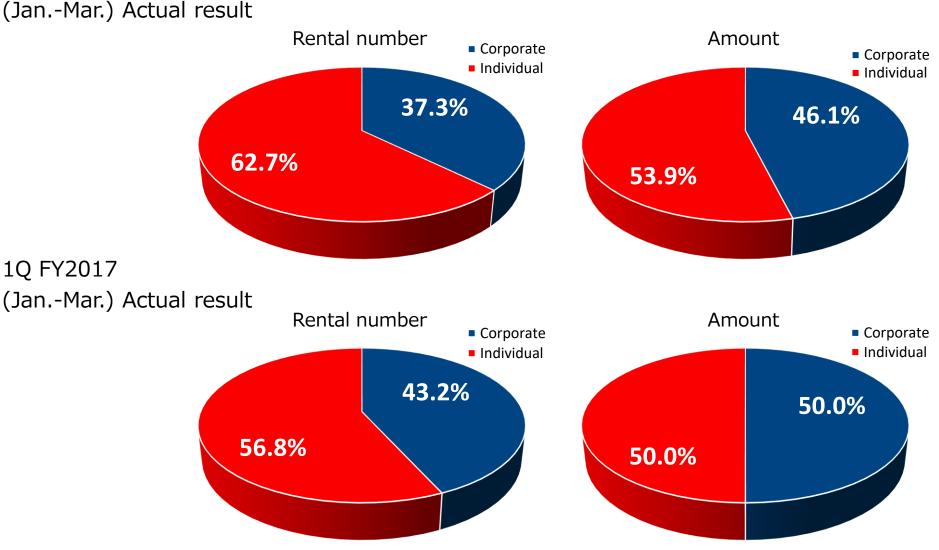
- Overseas travelers in the world (Number of ٠ international tourist arrivals) :
 - Global travelers from overseas to overseas are the huge market of 1.3bn people scale.
 - Potential market size : approx. JPY9tn and more ※



"GLOBAL WiFi" Business Customer Attributes

(Corporate · Individual)

1Q FY2018



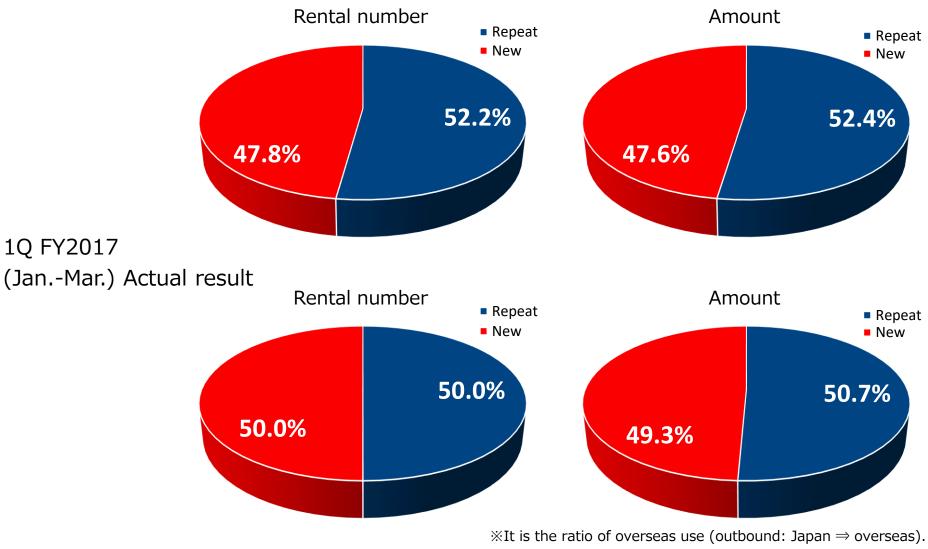
It is the ratio of overseas use (outbound: Japan \Rightarrow overseas).



"GLOBAL WiFi" Business Customer Attributes (New · Repeat)

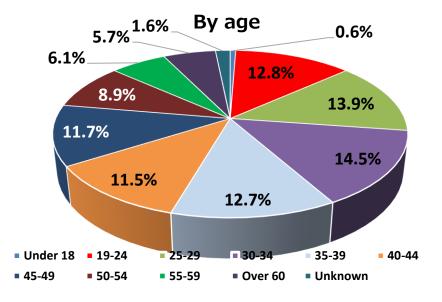


1Q FY2018 (Jan.-Mar.) Actual result

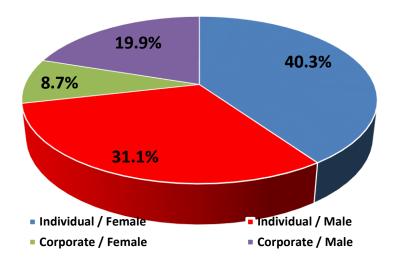


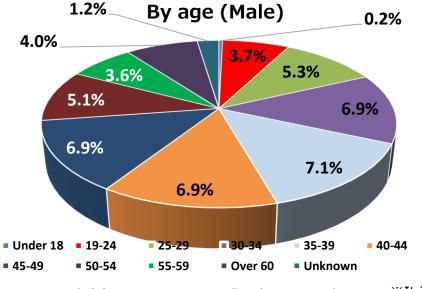
"GLOBAL WiFi" Business Customer Attributes (By Gender / Age · Past Cumulative Total)

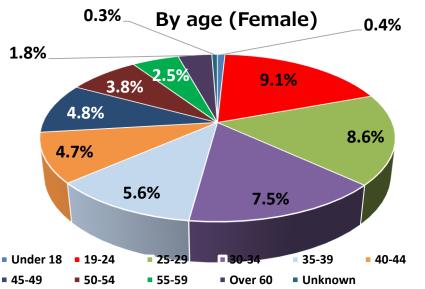




By gender, corporate / individual





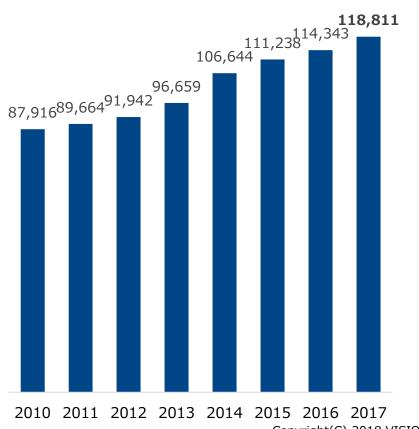


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Information and Communications Service Business Market Size

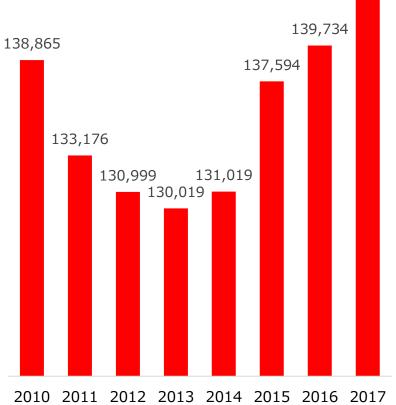


- Establishment registration number (total)
 : 118,811
 - Approx. 110 thousand companies annually. (Continued increase trend due to aggressive establishment and corporate support by the government)
 - Attract customers utilizing the know-how of web marketing with over 15 years experience.
 - Target newly established companies.



- Relocation registration number of head office and branch (total) : 142,975
 - Cover change procedures etc. on addition and relocation.
 - Approx. 140 thousand companies annually. (Excluding the relocation number of offices that are not obliged to apply for registration)
 - Cross/Up Selling due to advanced operation by Customer Loyalty Team (CLT). (Number)





Overview of Stock Options with Charge Issuance

(Resolved by the Board of Directors' Meeting on November 13, 2017)



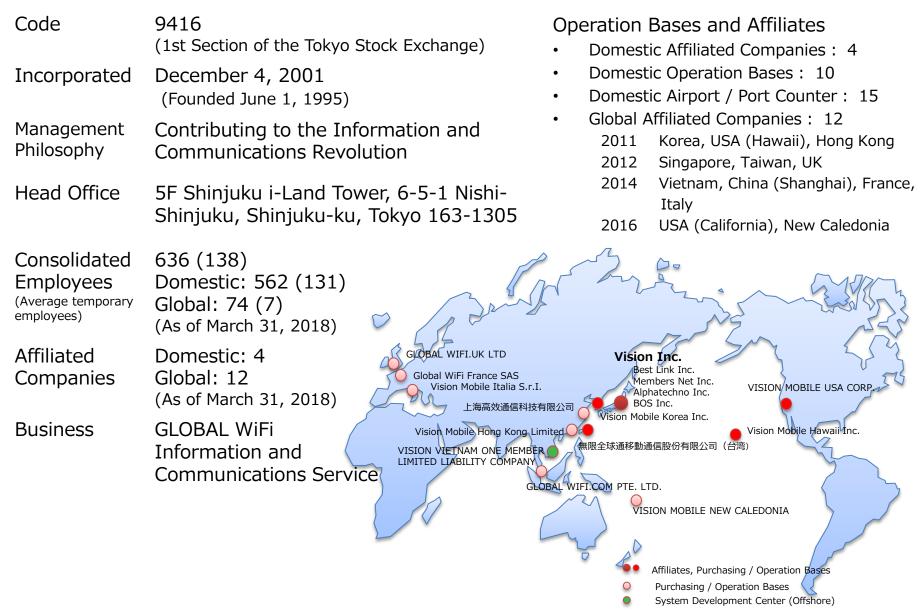
	* Excerpt from "Determination of Details of Issuance of Stock Acquisition Rights" on Nov. 30, 2017
Item	Details
Name	Vision Inc. Third Series Stock Acquisition Rights
Issued	13,560 units (100 shares per stock acquisition right, 1,356,000 shares of common stock)
Issue price	JPY1,600 per stock acquisition right
Total issue price	JPY3,510,684,000
Target	Directors (excl. outside directors), employees, employees of the subsidiaries 163 people 13,560 units
Conditions for the exercise of the stock acquisition rights % See the table below	If the operating profit for any fiscal year from FY2018 to FY2021 falls below JPY1.6bn, the subsequent stock acquisition rights cannot be exercised, except for the stock acquisition rights that are already exercisable.
	ofit in any fiscal year from Y2021 exceeds JPY3.6bn Exercisable ratio : 100%
Operating pr	ofit in FY2020 exceeds JPY3.1bn Exercisable ratio : 30%
JPY2.1bn al	ofit in FY2018 exceeds Ad operating profit in eeds JPY2.6bn



Business Summary

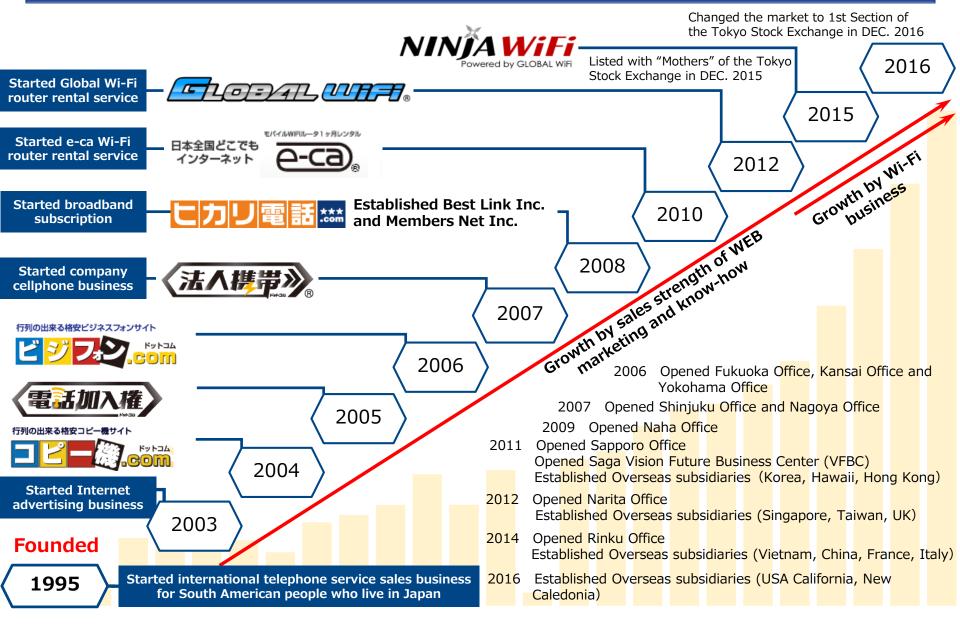
VISION INC.





History and Evolution of Sales







"GLOBAL WiFi" Business

- Offer anytime, anywhere, safe, secure and comfortable mobile Internet environment all over the world.
 - Rental service
 - Cost only when traveling.
 - Can connect with multiple users and multiple devices (smartphone, PC, etc.).

Information and Communications Service Business

- Offer the most suitable information and communications-related products and services tailored to the stage and needs of the company.
- Our own sales structure, CRM.
 - Web marketing × Sales rep × CLT (Customer Loyalty Team)





Contributing to the Information and Communications Revolution



Materials and information provided in this announcement include so-called "forward-looking statements".

They are estimated at the present and are based on the assumption that involves forecasts and risks, and substantially they include uncertainties which could cause different results from these statements.

These risks and uncertainties include general industry and market conditions, and general domestic and international economic conditions, such as interest rates and currency exchange fluctuations.

In the future, even if there is new information or future events etc., we does not undertake any obligation to update and modification of the "forward-looking statements" included in this announcement.

Vision Inc.

• Contact : ir@vision-net.co.jp